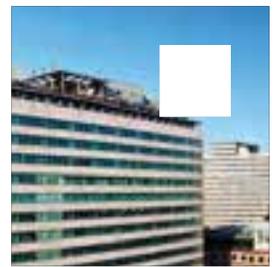
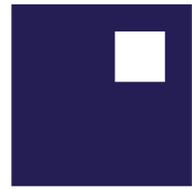
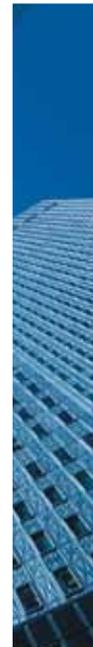
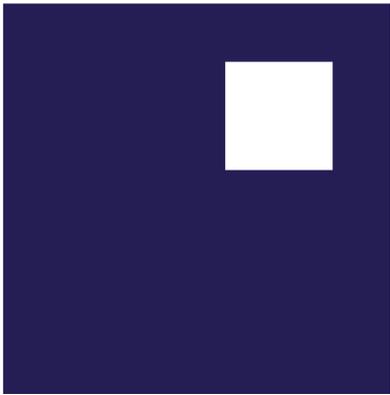
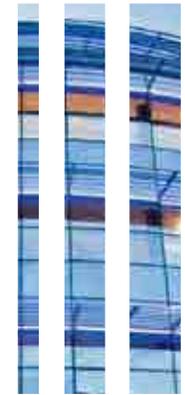
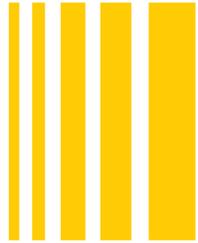


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CONSTRUCTING EXCELLENCE
in London and the South East
AWARDS 2012
www.ce-awards.co.uk



DID YOU KNOW?

McGee's strength lies in the diversity of its operations. The group provides construction services from pre-construction and enabling works, decontamination, demolition, piling, civil and structural engineering to building construction, with the company either taking the role of a specialist or acting main contractor.

This image shows the pop-up photography exhibition supported by McGee and put on by start-up, young Architectural practice Studio AR. 'London Calling' celebrated London construction and the event was staged during the London 2012 Olympic Games. Pictures by Mike O'Dwyer.

McGee is sponsoring both the G4C (Generation for Change) Young Achiever Award and the winner's brochure at the Constructing Excellence, London and South East Awards 2012.

**McGee Director John McGee said:
"McGee recognises the importance of highlighting the leaders of tomorrow in our sector and is delighted to be supporting the awards."**

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FOREWORD



By Derek Rees, Regional Director, Constructing Excellence London & South East

Welcome to the Constructing Excellence in London and the South East Awards 2012 which will demonstrate the industry-leading work being delivered by companies across our region.

This year we received more high quality entries from more companies than ever

before and our winners are exceptional – innovative, quality-driven and determined. They have risen to the challenges of one of the worst recessions of the past century to deliver some world-class leading projects. Those wishing to collaborate with the best in class should engage with these companies to better understand the real value working with them can bring.

The most successful companies in the sector recognise they can add the greatest value when they put the built asset's user needs at the centre of design, construction and facilities management, and achieve integration and collaborative working across supply and demand chains.

All the winners and finalists were subjected to a rigorous judging procedure, including judging panel presentations which we introduced in direct response to 2011 feedback. More than 95 per cent of our finalists thought the process added real value and credibility to the awards as well as providing an opportunity to put themselves in front of key clients.

I would like to thank our Constructing Excellence clubs who were outstanding in encouraging entries from companies from across the sector, and will benefit from winners and finalists sharing their knowledge. I would also like to thank our sponsors. As well as providing early financial investment, the sponsors have not only helped to shape the collaborative vision for these awards but have been actively involved in judging and delivery.

Finally, I would like to pay tribute to the tireless effort of the day-to-day team in creating exceptional awards that will deliver value long after the winners are announced. This brochure is part of that legacy and I commend you to use it to full advantage.

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 **CONSTRUCTING EXCELLENCE**
in London and the South East
AWARDS 2012
www.ce-awards.co.uk

THE JUDGES



We are grateful to the judges who gave up their time to make up the four judging panels for the Constructing Excellence in London and the South East Awards 2012. Each of the companies which entered the awards was invited to make a short presentation to the judging panels at the SECBE offices in Longwater Avenue, Reading, on July 5th, 2012.

Members of the judging panel were (left to right):

MATT ARMITAGE: Quantity Surveyor, Kier

RON EDMONDSON: Director, Waterloo Air Products plc

PHILIP BAKER: Past President, Association of Project Safety

JOHN GREEN: Regional Commercial Director, Leadbitter

EAMONN DALY: Director, ITC Concepts

DAVID FERROUSSAT: Programme Commercial Manager, Terminal 2, Heathrow Airport Limited

LISA PAGE: Corporate & Public Affairs, McGee Group Limited

STEWART PEGGE: Senior Commercial Manager, Westfield Shopping Towns

ROBIN ROBERTS: Property Services Director, Worthing Homes Ltd

BRIAN FRANCIS: National Commercial and Programming Manager, Environment Agency

MARGARET SACKEY: Senior CDM Co-Ordinator and Health & Safety Advisor, Transport for London

SIMON WRIGHT: Director of Venues and Infrastructure, Olympic Delivery Authority

JEFF TEARALL: Project Manager, Property Team, B&Q plc

JADE MOSEY: Project Manager, the clarkson alliance

NIGEL COOPER: Underwriter, Catlin Insurance Company (UK) Ltd

IAN SIMMS, Premises Compliance Policy Manager, Royal Mail Group plc

JULIAN BULLEN: Project Director, the clarkson alliance



We would like to thank all of the entrants, sponsors and supporters of the Constructing Excellence in London and the South East Awards 2012

All winners of the London and South East Awards are automatically entered into the National Awards. Good luck!

We look forward to seeing you in 2013



John McGee, Group Director

The future of Britain will be built – literally – by the men and women of the construction industry who will create the built environment needed to support our country’s economic and social growth.

And for that future to be successful, our built environment needs to be world-class and our industry leaders need to be world-class. For these reasons, McGee is a passionate supporter of the Constructing Excellence movement; itself a leader in demonstrating industry best practice, McGee directly employs more than 700 staff and has a strong commitment to training, making it the perfect sponsor of the G4C (Generation for Change) Young Achiever’s Award.

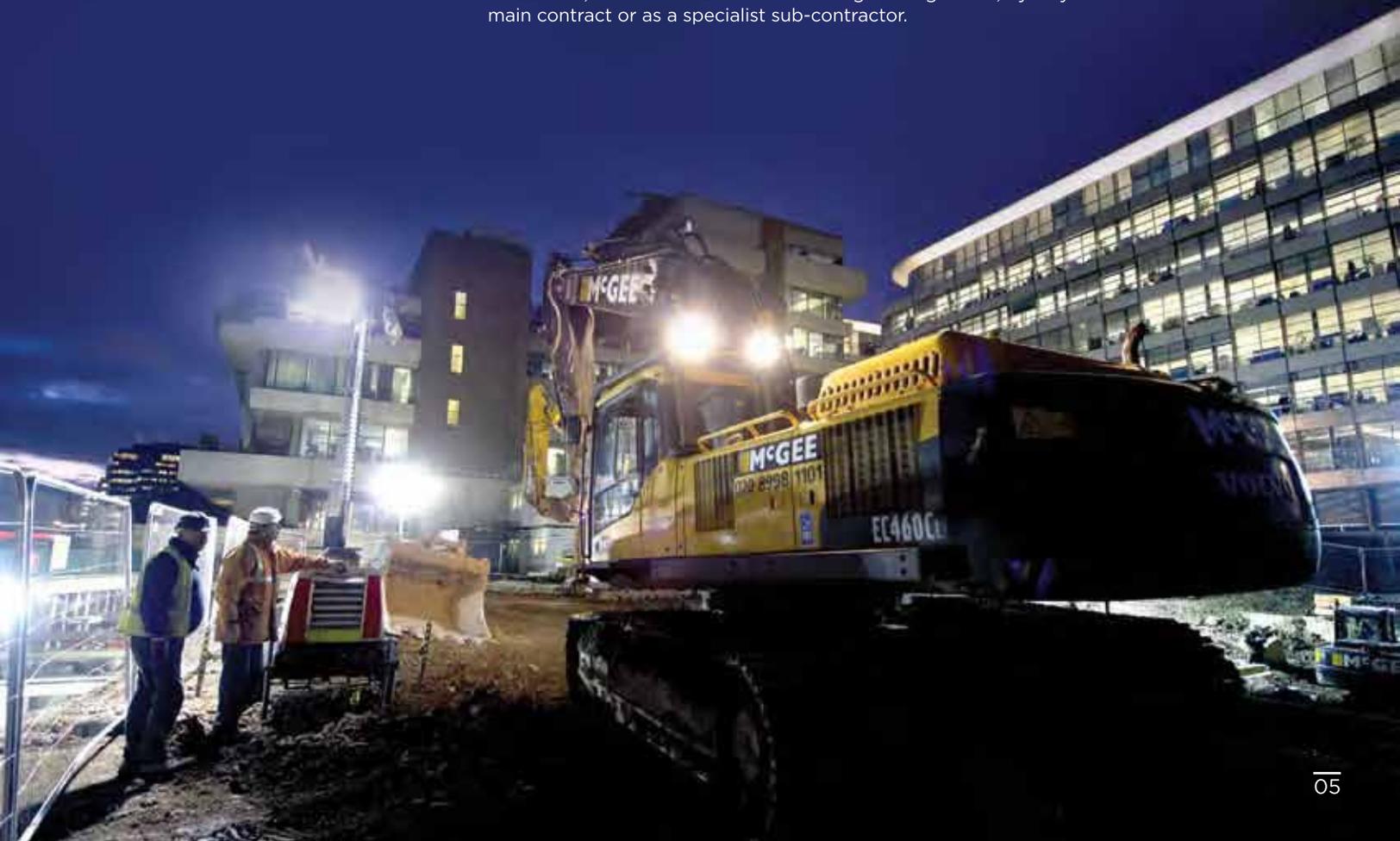
“Our involvement in supporting this key category not only demonstrates we are committed to driving improvement in the construction sector, but that we also recognise the importance of highlighting the leaders of tomorrow,” says group director John McGee.

McGee has had a long-standing relationship with Constructing Excellence, and its current chairman Ian Reeves, is also chair of Constructing Excellence.

“These are difficult times for the industry,” says Ian. “Business efficiency and productivity improvement through lean and collaborative working have never been more important for our future prosperity. It is vital that we succeed in our mission.”

McGee Group is a broad based construction company and multi-disciplined specialist and civil contractor. Family owned and managed for over 50 years, it has developed a brand which is synonymous with quality, safety and value for money.

The company is able to deliver a broad spectrum of construction, demolition, decontamination and civil engineering works, by way of a main contract or as a specialist sub-contractor.



TOGETHER WE ARE CONSTRUCTING EXCELLENCE



Constructing Excellence is a unique movement, existing to improve industry performance through collaborative working.

We are a not-for-profit movement providing a unique bridge between industry, clients, government and the research community. Through local clubs, regional centres and the

national body, we also have an international alliance.

We span the whole sector from buildings to infrastructure, all parts of the demand and supply chain, all disciplines, professions and trades. The movement is totally inclusive, open to anyone who wants to make a difference.

We remain custodians of the change agenda in the UK construction sector which began with the Latham (1994) and Egan (1998) reports and continued with our own Wolstenholme report (2009).

Support and participation in our work is increasing despite difficult market conditions. This reflects the view that business efficiency, productivity improvement and value through collaborative working are vital for survival, let alone future success.

We have influenced the government to adopt themes such as lean, integration and BIM which are now central to government procurement and delivery.

Nationally we are funded through membership from nearly 100 top clients, contractors, consultants and suppliers in the UK. We invite any forward-thinking organisation to apply for membership, which offers engagement in all our activities as well as the entitlement to join our governance boards. Core activities with national members include research, benchmarking, demonstrations, task groups, forums and workshops, leadership and influence.

Current themes include sustainability, BIM, asset management, nuclear, infrastructure (with Manchester Business School), and our collaborative working champions. Two key bodies are G4C (Generation for Change), connecting and accelerating the careers of the next generation of industry leaders, and the Construction Clients' Group, which is the focus for clients to be at the heart of our movement from all sectors across building and infrastructure, public and private sectors.

The national organisation would like to congratulate those who champion what we stand for and deliver the activities of our movement, including all those shortlisted for our regional awards. Together we are constructing excellence.

Don Ward, Chief Executive, Constructing Excellence UK

Leadbitter
Group

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Constructing Excellence in London & the South East Awards 2012

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www.leadbitter.co.uk

CLIENT OF THE YEAR



London & Quadrant Housing Trust

Faithorn Farrell Timms

Putting the client at the heart of the decision-making process proved a winning formula for London & Quadrant Housing Trust, which has successfully refurbished thousands of homes in Lewisham.

It has received 97 per cent resident satisfaction since 3,600 homes in the borough were transferred from the council to the housing trust as part of the Lewisham Stock Transfer Project.

The trust worked with Faithorn Farrell Timms and Martin Arnold Associates to engage with residents before implementing a five-year £69 million programme of major repairs and environmental improvements to 3,600 homes in the borough.

Residents have not only enjoyed new fixtures and fittings but also a greater choice over colour and finish, giving them a greater sense of ownership. Satisfaction levels have been high, with many selecting optional extras and taking more pride in their homes, contributing to a general uplift in the neighbourhood.

At the start of the project, a 100-day environmental improvement programme was mobilised and following that 1,850 properties were refurbished to “decent homes plus” standard, with newly-fitted and decorated bathrooms and kitchens, in just 15 months.

www.effefftee.co.uk



JUDGES' COMMENTS

“The applicant demonstrated a clear vision and mission statement and made genuine efforts from day one to deliver more than their residents had come to expect. The residents bought in to the project and embraced the improvements that were made to the benefit of the scheme as a whole.”

FINALISTS

Royal Mail Group Property
Watson Batty Architects Ltd

Oxford University Hospitals
NHS Trust Coaction Management

London & Quadrant Housing Trust
Faithorn Farrell Timms



Delivering the future

Waterloo are here to help you.

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waterloo.co.uk

Infrastructure Excellence

At the heart of Heathrow Airport's investment programme is the new Terminal 2, which will create a main building and a satellite – Terminal 2B.

Balfour Beatty is delivering Terminal 2B using expertise in design, project management, civil and ground engineering, mechanical and electrical services and fit-out.

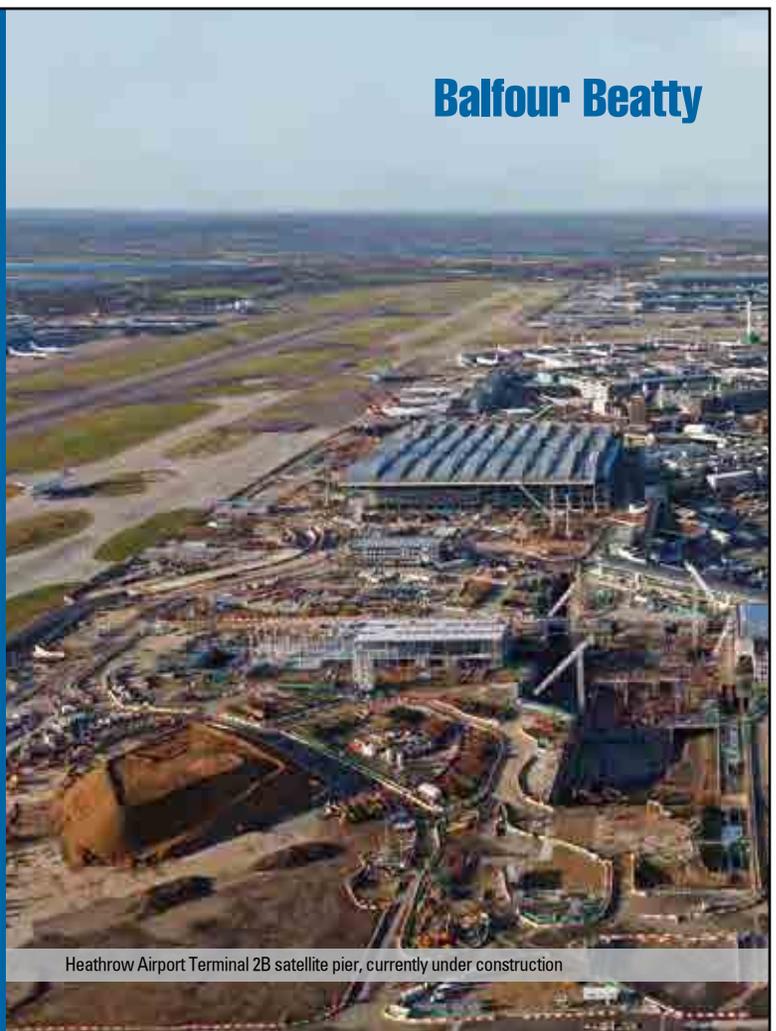
The construction of Terminal 2B is in two distinct phases, designed to ensure the airport's busy operation is not interrupted. Phase one opened in 2010, providing six pier-served stands.

Currently under construction, the significantly more complex phase two involves the creation of a 15m deep baggage basement and a safeguarded area for a planned track transit system requiring the construction of Europe's largest retained cut excavation.

Balfour Beatty aspires to provide the highest standards of project delivery in safety, quality, design and project management. We are committed to both excellence in customer service and respecting the environment and communities in which we operate.

www.balfourbeatty.com

Balfour Beatty



Heathrow Airport Terminal 2B satellite pier, currently under construction



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INTEGRATION & COLLABORATIVE WORKING AWARD



Dartford West Tunnel Resurfacing Project

From daily 'team huddles' to supply-chain collaboration, team-working proved the key to unlocking one of the UK's most complex construction challenges - installing new waterproofing and resurfacing the Dartford Crossing's West Tunnel safely and with minimal disruption.

The Dartford West Tunnel Resurfacing Project gave a great example of the client, contractor and wider supply-chain integration and collaboration to deliver a complex and challenging project. Carrying 180,000 vehicles a day, the Dartford Crossing is a vital part of the capital's road network but before the £2.5m project was carried out, a failing surface was in need of regular repairs.

Jackson was appointed by Connect

Plus to formulate a safe and efficient method of installing new waterproofing and resurfacing the entire West Tunnel. The team had to identify waterproofing that could be applied and quickly covered in asphalt to ensure it could be laid without damaging the 'Flexpast' layer underneath.

The consortium used innovative working methods to minimise the disruption on one of Britain's busiest road networks. By constantly reviewing and improving their working methods, the consortium improved safety on the project, completed 25 per cent more surfacing in a shift and re-opened the tunnel an hour earlier than scheduled every day.

www.jackson-civils.co.uk



Connect Plus



JUDGES' COMMENTS

“The overall success of the project was driven by the collaboration between the team members. An impressive example of this was a team huddle, at the start of each shift on the project, to reinforce safe working practices, which helped the applicant to manage a clean sheet in terms of accidents.”

FINALISTS

Crest Difference
Crest Nicholson plc

Partnership4Lewisham
London & Quadrant Housing Trust

Heathrow Terminal 2B Phase 2
Balfour Beatty

Oxford University Hospitals NHS Trust
Coaction Management Ltd

Dartford West Tunnel Resurfacing Project
Jackson Civil Engineering

Property Services Cluster
Hampshire County Council

Hackney Homes Alliance
Lakehouse





OUTSTANDING CUSTOMER SATISFACTION AWARD



Customer Journey Lakehouse

The power of change has proved successful for Lakehouse who found that abiding by the core principles of Constructing Excellence has helped it win significant new business.

Lakehouse mapped and implemented a 'customer journey' strategy that placed the customer at the heart of its organisation, which also helped it change the way in which it recruited and trained staff; this led to an increase in overall client satisfaction, improved considerate construction scores and enabled significant new contract wins.

Because Lakehouse undertakes most of its work in occupied homes, schools or in close proximity to communities, the company decided that improving the customer experience would help to differentiate it from its competitors.

Implementation of the process has resulted in changes to the way the company recruits, a new training programme for staff, engagement of its supply chain and improved communications as well as a mapped process with key performance indicators.

The change management process has helped Lakehouse to meet its objectives of growing through repeat business and securing long-term frameworks. Overall, the business has grown in a planned manner from £30 million in 2007 to £110 million in 2011. New projects won as a result of the improvements include a five-year framework with Hackney Homes, worth up to £20 million a year.

www.lakehouse.uk.com

JUDGES' COMMENTS

“Lakehouse have a clearly demonstrated passion for achieving customer satisfaction and have a good feedback system. The company also has a commitment to taking on apprentices so that the company grows internally. Having trained staff seems to be one of the keys to successive sustainable growth.”



FINALISTS

Beard
Beard

Worthing Homes
Worthing Homes

Strode's College
Dawnus Caonstruction Ltd

Customer Journey
Lakehouse

Oxford University Hospitals NHS Trust
Coaction Management

Royal Mail Group
Watson Batty Architects Limited



SPONSORED BY APS

HEALTH & SAFETY AWARD



Neo Bankside *Carillion Construction Services*

An innovative Safe to the End campaign which helped Carillion Construction Services build a complex tower next door to the Tate Modern Gallery without a single accident is now being implemented company-wide.

Carillion Construction Services' stunning Neo Bankside residential development, designed by world-class architects Rogers Stirk Harbour and Partners, comprises four pavilions, two of 12 storeys, one of 18 storeys and one of 24 storeys, adjacent to the Tate Modern Gallery in Southwark.

The potential for health and safety issues at a development of such height in a tight city centre location led to the Carillion project team implementing exceptional measures

to ensure the safety of employees, sub-contractors and members of the public. The campaign has involved active engagement with the workforce, placed greater ownership on black hat supervisors, empowered the workforce, highlighted good and bad practices, promoted more visible leadership from senior managers and provided additional training to supervisors and operatives.

It has enabled the project to achieve the highest possible levels of health and safety, without one serious accident, while maintaining key milestone dates. As a result of its success, Carillion will now be rolling out the Safe to the End campaign across all its projects.

www.carillionplc.com



JUDGES' COMMENTS

“Carillion demonstrated a passion for health and safety which involves early recognition of safety improvements which need to be made and a commitment to ensuring that safety is paramount through to the end of a project.”

FINALISTS

Maylarch Environmental Ltd
Maylarch Environmental Ltd

The London Christian School Project
GML Construction Ltd

Neo Bankside
Carillion Construction Services





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The construction & energy law specialists



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practical commercial advice

www.fenwickelliott.com

RESOURCE EFFICIENCY AWARD



Asphalt Recycling Project *FM Conway Ltd*

Changing the face of road repairs to make it more sustainable has put FM Conway at the leading edge of the industry.

FM Conway's new £10 million asphalt plant at Erith in Kent, allows the company to recycle a high percentage of its RAP (recovered asphalt products) from road improvement works and supply asphalt utilising materials which would otherwise be landfilled. The asphalt is used on FM Conway's own worksites and supplied to other construction companies, including the use of recycled materials across the entire sector and reducing the consumption of natural resources and landfill waste.

Since commissioning, the facility has produced 671,000 tonnes of asphalt and recycled 129,000 tonnes of RAP. The plant fits within the company's wider strategy of increasing recycling rates and reducing the carbon footprint of its operations.

With the support of technology partner Benninghoven, which provided the technology and equipment for the site, FM Conway's innovation has demonstrated that high quality asphalt recycling can be successfully implemented on a commercial basis.

www.fmconway.co.uk



JUDGES' COMMENTS

“Significant investment has been made towards the goal of changing the company's approach to recycling while at the same time realising company targets and efficiencies. Reducing the carbon footprint and the sustainable resource efficiency gives the company an edge in the market place. This could change the face of road repair in the UK.”

FINALISTS

Radcot Weir Paddle and Rymer Replacement *Jackson Civil Engineering*

Asphalt Recycling Project *FM Conway Ltd*

Raised Modular Flooring *RMF Installation & Services Ltd*

National Community Wood Recycling Project

HIGHLY
COMMEDED

INNOVATION AWARD

Hackney Homes Alliance Sustainability Strategy *Lakehouse*



Lakehouse has been playing a key role in opening doors for Hackney's unemployed young people as part of an innovative project to embed sustainability outputs and best practice in its work for the Hackney Homes Alliance.

The company, which operates in a borough with one of the highest unemployment rates in the UK, has offered work experience placements and apprenticeships to young people in the area, as part of a Decent Homes and maintenance contract it won from the Hackney Homes Alliance, which saw properties within the Hackney

Homes estates benefit from brand new kitchens and bathrooms.

In the first full year, the alliance supported 67 unemployed people into work or apprenticeships, created 28 work experience placements, started a new social enterprise, supported local small to medium enterprises including an all-female electrical team which specialises in the installation of solar panels and embedded a new training academy for the project, which will generate an additional 50 apprenticeships this year.

www.lakehouse.uk.com



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Hadlow College, Kent

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- full architectural design (Stages A-L)
- energy consultancy for retrofit & new build
- supply of PassivHaus timber frame panels

Hadlow College - Finalist, Building Performance category			
Measured Primary Energy (kWh/m ² /yr)	Average PFI School	Hadlow College	Energy Reduction
Heating & Hot Water	133*	26	80%
Electricity	159*	48	70%
Cost (D&B)	>£2000/m ²	£1742/m ²	15%

PassivHaus architecture delivers low energy buildings. By design and in operation. Offices, schools, hotels...

* Leaked UK Government report 'Post Occupancy Evaluation of Schools 2010-2011'



INNOVATION AWARD



King Sheet Piling *Balfour Beatty*

A radical innovation which helped to save £10m - half of that for the taxpayer - is paying dividends for King Street Piling.

Their clever but simple process which uses standard sheet piles more efficiently has revolutionised 120 years of sheet piling practice, yielding savings of between 30 and 40 per cent of steel, while guaranteeing dramatic productivity, environmental and sustainability benefits.

The sheet piles are 100 per cent recycled steel and can be reused or recycled.

It has proved a great success over more than 25km of retaining walls on Skanska Balfour Beatty JV's £1billion contract to widen 63km of the M25

and refurbish Hatfield Tunnel.

It has provided around £10 million of savings which have been shared equally with the Highways Agency.

While the immediate focus was the challenging M25 project, the vision behind King Sheet Piling is that it would provide clients worldwide with the alternative of a quicker, cheaper, more environmentally friendly and sustainable retaining wall system.

Following its success, the experience gained has been shared throughout the Balfour Beatty Group and has been used on the A42 contract and the M4/M5 Managed Motorways project.

www.balfourbeatty.com

Balfour Beatty Civil Engineering

Balfour Beatty Major Civil Engineering



JUDGES' COMMENTS

“This is a true innovation meaning there is less noise and vibration. Convincing all of the stakeholders that the idea would work was key to its success and the new sheet piling was successfully installed in a faster timescale.”

FINALISTS

ExCel Southern Access Project
Jackson Civil Engineering

Alexandra House, South London YMCA
Warings Contractors Limited

A20/M20 SCRIM Package
Jackson Civil Engineering

King Sheet Piling
Balfour Beatty

Romney Weir Hydropower Project
Jackson Civil Engineering

Hackney Homes Alliance
Sustainability Strategy *Lakehouse*

Heathrow Terminal 2B Phase 2
Balfour Beatty



Westfield creates the most iconic and dynamic retail centres in the World. There are no better places to shop, relax and enjoy great food and atmosphere in one location than at Westfield.

Westfield leads by example, in the quality of retail space, culinary choice, leisure options and transport infrastructure it creates. Westfield also leads through its commitment to integration and collaborative working with its delivery partners.

Westfield worked with many companies, authorities and communities to collaboratively develop and sustainably deliver a vision and plan for the £1.75bn Centre in Stratford City - Europe's largest urban shopping centre providing over 4,000,000m² of retail, leisure, office, residential and hotel space - made all the more remarkable when integrated with the Olympic Park!

For these reasons and many more, Westfield is proud to sponsor and be actively involved in Constructing Excellence and the London & South East 2012 Awards.

Westfield succeeds as it always strives for excellence. Can you?



Proud sponsors of the Constructing Excellence Awards 2012



WESTFIELD LONDON



WESTFIELD STRATFORD CITY



WESTFIELD SAN FRANCISCO CENTRE



WESTFIELD SYDNEY CITY



WESTFIELD BONDI JUNCTION



WESTFIELD WORLD TRADE CENTRE

WESTFIELD LONDON
 148,000 m² RETAIL
 300 SHOPS
 8,100 m² OFFICE

WESTFIELD STRATFORD CITY
 176,000 m² RETAIL
 250 SHOPS
 102,000 m² OFFICE
 617 HOTEL ROOMS

WESTFIELD SAN FRANCISCO CENTRE
 135,000 m² RETAIL
 198 SHOPS

WESTFIELD SYDNEY CITY
 78,200 m² RETAIL
 250 SHOPS
 66,000 m² OFFICE

WESTFIELD BONDI JUNCTION
 128,000 m² RETAIL
 522 SHOPS
 21,384 m² OFFICE

WESTFIELD WORLD TRADE CENTRE
 32,700 m² RETAIL
 817,000 m² OFFICE

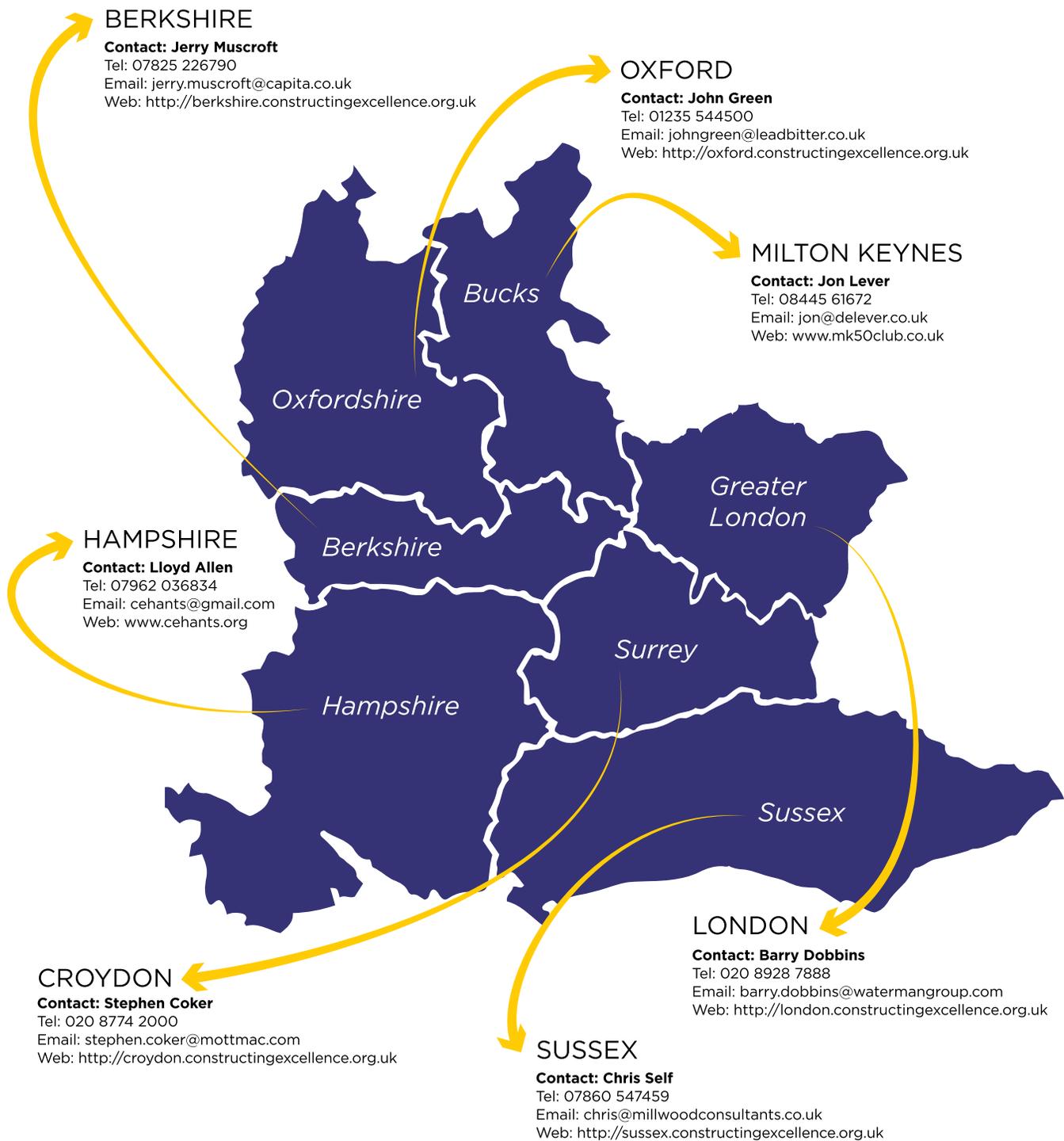


CONSTRUCTING EXCELLENCE CLUBS

The Constructing Excellence Clubs in the London & South East belong to a nationwide network of vibrant clubs providing local construction communities with an opportunity to learn and network.

Each is run by committed volunteers who plan and stage regular events showcasing best practice and key topics of interest. Members gain fresh insights, develop great business networks and identify key issues to improve help business performance.

The clubs provide extremely good value for money with corporate annual membership ranging from £80-200 – equating to about £10 per person per event if two people from the same company attend.



BUILDING PERFORMANCE AWARD



Mayville Community Centre *bere:architects*

From a tram generating station to a self-sustaining community hub, the Mayville Community Centre has piloted a new era in sustainable refurbishment.

The £1.6 million renovation of the Victorian solid masonry building in Islington, north London, was carried out by bere:architects as part of a community partnership, entirely funded by grant aid. It provided 35 per cent extra space within the original footprint and yet an amazing 95 per cent of overall energy savings were recorded in its first winter.

It is a far cry from the centre's previous use as a generating station for London's tram network and it had been rescued from dereliction by Mildmay Community Partnership in

the early 1970s. Refurbishment was to Passivhaus standard and the centre is performing well, being largely self-sufficient in terms of energy, reducing financial resources being drained by large energy bills and reducing CO2 emissions.

Local people were consulted from the start of the redevelopment and that has led to excellent positive feedback throughout the design and implementation of the scheme.

The re-planned new entrance, kitchen, toilets and roof have transformed a rundown building, providing the community with a welcoming hub and local organisations are now queuing up to use the centre.

www.bere.co.uk

bere:architects



JUDGES' COMMENTS

“This project has been extremely well received by its users and will make a difference in the heart of the community. It took great leadership and vision to make it happen and this is the kind of initiative which can be replicated around the country.”

FINALISTS

St John's Church Development,
Wembley *calfordseadon LLP*

Morden Hall Park
Crofton Design

Hadlow College Rural Regeneration
Centre *Eurobuild*

The Camden Passivhaus
bere:architects

Mayville Community Centre
bere:architects



Processing Area



Roof Terrace



Arrivals Elevation



Staff Welfare Area



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CONSULTANCY



VALUE AWARD

Stryker Headquarters *ESA Architects*

The impressive transformation of a tired environment into a multi-functional showcase for a top technology company has demonstrated how excellence in architecture can provide companies with value above and beyond expectation.

Stryker UK's new £13.2 million headquarters in Newbury provided the global medical technology giants with an exciting building in a landscaped environment on a previously derelict industrial site.

The impressive development, designed by ESA Architects and property managed by Cushman & Wakefield, replaced a 25-year-old facility over the road and has panoramic views of Newbury Racecourse.

The design acts as a showcase for visitors and the 200-plus staff and meets the aspirations of a company that regularly tops the *Sunday Times* lists for one of the most popular places to work. It provides sufficient office floor space for current and future needs as well as doubling the size of the medical technology company's all-important logistics facility.

Flexibility of use was designed into the plans and the building will readily convert into 100 per cent office space in the future if necessary. Staff welfare and sustainability were at the heart of the brief and the building, which includes an on-site gym and restaurant, achieved a 15 per cent reduction in its carbon emissions target.

www.esa-ltd.com



esa
ARCHITECTS

stryker

 **CUSHMAN & WAKEFIELD**

 **VolkerFitzpatrick**



JUDGES' COMMENTS

“There was a challenging brief to move from a tired environment to a multi-functional showcase facility. The client and end users were fully engaged and this involvement has contributed to an impressive headquarters which provides room for Stryker's future expansion plans.”

FINALISTS

Strode's College
Dawnus Construction Ltd

Westminster Magistrates Court
Schal

Relish (Residents 4 Low Impact Sustainable Homes) *Worthing Homes*

Stryker Headquarters
ESA Architects

 **CONSTRUCTING EXCELLENCE**
in London and the South East
AWARDS 2012

Igloo

Period Property Specialists



Responsibly restoring the South East's heritage

Combining the needs of our clients with the preservation of period buildings to give a seamless blend of traditional and contemporary

To efficiently restore a period property we believe you need two key attributes – understanding of old buildings and experience in finding creative solutions. Our ability to understand and act within the boundaries of conservation regulations enables us to give you a right first time restoration that delivers all of the charm, character and contemporary comfort you desire.

A member of the Guild of Master Craftsmen, our directly employed, fully trained and certified staff employ a policy of 'repair not replace' and all bought materials are, where possible, locally sourced, reclaimed, recycled or renewable.

With a state of the art, proven and robust process for estimating and scheduling projects, our approach reflects our work – blending heritage with modern thinking to enhance pride in your property.



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www.igloobuilders.co.uk

Worthing HOMES

SPONSORED BY
WORTHING HOMES

HIGHLY
COMMENDED

SME OF
THE YEAR

Bramber Construction

Bramber Construction, formed in 1978, remains a family-owned company which has been developed from within, with the three directors having begun their careers as a maintenance operator, site manager and surveyor respectively.

The Sussex-based company has a reputation for delivering high-quality projects, both as maintenance and building contractors as well as for their own developments.

Bramber's ethos is to empower, invest and trust its people, and has earned respect for its loyalty to suppliers, sub contractors and its own employed team. As well as retaining the team of just under 50 directly employed staff through leaner periods, in the belief that it is investing in the long-term, Bramber is committed to supporting smaller tradespeople through their start-up business.

This approach is reflected in a low staff turnover and longevity of service that has allowed Bramber to train its craft and tradesmen to deliver the best possible quality results and levels of service.

This reflects the belief that a successful business is not just about the bottom line, but also about old-fashioned values too.

www.bramberconstruction.co.uk

Bramber Construction Co Ltd



SME OF THE YEAR



Igloo Period Property Specialists

Preserving our heritage - that is the commitment of Igloo Period Property Specialists which is working to put right some of the decay to listed buildings caused in recent decades.

With improper materials having been used in work on listed and period buildings causing serious damage to their structure and fabric, Igloo is not only working to conserve these properties but also to educate the market on the existence and solutions to the problem.

An example of Igloo's work was at Willow Cottage in Canterbury, which began as a £24,000 redecoration project, scheduled to take three months, but progressed to a £90,000 emergency structural repair project over nine months.

This involved agreeing a scheme between the contractor and client and, because the budget for the works was unexpected, Igloo commenced the work in good faith without the funds being available to the client.

By working closely with the client, the project was brought to a close within the funds available with fantastic results which saw the property appear in several editions of Listed Heritage magazine.

The end result is that the flexibility shown in terms of redesign and cost reduction enabled the clients to continue living in their property, where a sale may otherwise have been necessary.

www.igloorenovations.co.uk



JUDGES' COMMENTS

“There is a passion for quality and a commitment to promoting trust and openness throughout the organisation. We were particularly impressed with their commitment to health and safety through Toolbox Talks, which are not common in an organisation of this size. We were extremely impressed with Igloo's presentation.”

FINALISTS

SmartBIM Solutions

Igloo Period Property Specialists

Provelio Ltd

Bramber Construction

Francis Construction

Adept Management Ltd

HIGHLY
COMMENDED

LEADERSHIP & PEOPLE DEVELOPMENT AWARD



Building Lives Training Academy

Building Lives was set up with the sole purpose of helping hard to reach, under-represented and disengaged people and is aimed at giving local people paid employment opportunities within their own environment.

Building Lives is trying to create a sense of ownership for the local community and allowing participants to achieve qualifications from 'Back to Work' through to NVQ Level 2.

The aim is to ensure that all those who participate have their abilities, skills and aspirations raised as a result of

their experience with the project.

Building Lives has extensive links to employers and access to job opportunities with partner organisations including Lakehouse, One Housing Group and Building Lives Maintenance Company.

The project is currently run from one workshop at Arlington House, in partnership with Camden Council, but by the end of 2012 there will be a further three workshops all located in different boroughs.

www.buildinglives.uk.com

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Commitment to delivering excellence is the hallmark of our success

Celebrating 20 great years as a refurbishment and fitting out specialist working across London and the south east.

We're an award winning company with talented people who are committed, passionate, focussed and thrive on delivering excellence on our clients' projects.

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- Healthcare**
- Leisure**
- Public sector**
- Retail**



To find out more contact: Eamonn Daly
Telephone: 020 8296 1800
www.itcconcepts.co.uk

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ISO 14001 - Environmental
BS OHSAS 18001 - Health & Safety
Investors in People

SPECIALISTS IN REFURBISHMENT AND FITTING OUT

LEADERSHIP & PEOPLE DEVELOPMENT AWARD



Balfour Beatty Major Civil Engineering Academy

An inclusive, diverse team of leaders collaborating with highly skilled teams of managers and staff is the ambition of most companies.

Balfour Beatty has put this ambition at the heart of its core strategy through the Balfour Beatty Major Civil Engineering Academy which is designed to create opportunities for personal, professional and technical progression.

The most ambitious professional development initiative in the company's history, the Academy, was launched to 3,000 employees, both site and office based, containing a myriad of development opportunities in order to make it accessible to all.

Health and safety is a priority within the programme with a Zero Harm campaign running alongside a behavioural safety programme. The training courses within the academy have been designed to be suitable to a diverse, inclusive audience. The academy only uses credible providers who reflect company values on issues such as diversity and inclusion.

At least 40 business leaders will have been put through a 'mastery' process by the end of 2012 and the strategy is for investment in leadership development to lead to measurable long-term improvements in business performance.

www.balfourbeatty.com

Balfour Beatty
Civil Engineering

Balfour Beatty Major Civil Engineering



JUDGES' COMMENTS

“ With the support of good internal publicity, the academy has adopted an inclusive approach to ensure that it fulfils the needs of both the individuals who take part and the company as a whole. Clear objectives for the programme are set out and one of the principles of the academy is that it is based on inclusion and diversity. ”

FINALISTS

Building Lives Training Academy
Building Lives Training Academy

Hackney Homes Alliance - Sustainability Strategy
Lakehouse

High Performing Teams Initiative
the clarkson alliance

Major Civil Engineering Academy
Balfour Beatty



Sustainability is at the core of everything we do

From our manufacturing plants through to our on-site teams, we are continually seeking to deliver the widest possible economic, environmental and social benefits for our clients and their communities.

Our sustainability investment programme has already delivered award winning and innovative solutions, increasing production, reducing our carbon footprint and minimising waste to landfill.

As a leading infrastructure services company delivering vital services in transportation, the built environment and open spaces for communities and business, we understand the importance of delivering effective and sustainable solutions.

We produce, supply and lay our own low carbon asphalt and operate a Thames-side Wharf, removing 15,000 lorry movements a year from London's roads. That's a saving of 1,025 tonnes of CO₂ every year.



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WINNER

G4C YOUNG ACHIEVER AWARD

Beulah Keane

As a role model for young leaders at M&S, Beulah Keane is delivering a complex, tightly budgeted scheme to multiple deadlines which would challenge more senior project managers.

Beulah is delivering Marks & Spencer's Concept programme to more than 300 stores across the UK. The chain's most ambitious shop-fit programme to date, it is designed to deliver a change to the appearance and trading performance of every store in an attempt to drive sales and market share. Capped to a budget of £0.5bn, the scheme has a completion date of summer 2013.

Beulah has deployed a multi-staged execution plan to how she and her team will support the delivery of this complex programme, which involves

the formation of a robust 'close-out' process to meet the demand of completing 20-30 stores per month.

Her rigorous approach led to the achievement of a 'double green' status in an M&S internal audit.

Through her work, she has become a professional role model for a number of emerging members within the M&S group.

A graduate of the University of Dundee with an MA in Urban Regeneration & Sustainability at the University of Westminster, her previous roles include senior development officer at London & Quadrant Housing Association, sustainability consultant for Davis Langdon and project manager for Marks & Spencer.



JUDGES' COMMENTS

“Beulah is emerging as a role model for other managers. She has successfully deployed programmes that are crucial to her employer. She has focused on completion and delivery, which has involved engaging end users and the project team.”

FINALISTS

Kimberley Meadows
Kier Group

Beulah Keane
Marks & Spencer

Alan King
Syntegra Consulting



BUILDING PROJECT OF THE YEAR

Westfield Stratford City *Westfield*

One of the most ambitious regeneration projects in London has proved a catalyst for social change delivered under the scrutiny of the eyes of the world - Westfield Stratford City.

The numbers give an idea of the scale of the £1.75 billion project delivered in just three and a half years:

- £300m of infrastructure works including a new bus interchange, bus station, tube station and five bridges linked with a network of roads, utilities and landscaped areas.
- Europe's largest urban shopping centre with 1.9m sq ft of retail and leisure space, 1.1m sq ft of office space and three hotels
- More than 27,000 jobs created

during construction and 10,000 permanent jobs - of which at least 2,000 are from locally unemployed.

Westfield Stratford City forms the prestigious gateway to the Olympic Park and is home to more than 250 shops plus 70 places to eat and drink as well as a bowling alley, the first all-digital cinema in Europe and the UK's largest casino.

The success of the project can be seen in both the sheer numbers with more than 800,000 visitors on average very week. By raising the bar in the quality of build design and construction as well as the diversity of shops and leisure, this project is a catalyst for changing the landscape in both the local area and London as a whole.

<http://uk.westfield.com>

JUDGES' COMMENTS

“This project has left an outstanding legacy by creating employment opportunities for local people, particularly thanks to Westfield's commitment to apprenticeships. We were also impressed by the innovative approach to fire safety within the design.”



FINALISTS

Royal Mail Medway Mail Centre
Watson Batty Architects Ltd

Westfield Stratford City
Westfield

Westminster Magistrates Court
Schal

Stryker Headquarters
ESA Architects

CIVIL ENGINEERING PROJECT OF THE YEAR



High Knocke to Dymchurch Sea Defences Frontage A *Birse Coastal*

A dated, dilapidated Kent seafont has been transformed into a modern seaside frontage thanks to a sea defence project which protects the local community from flooding.

The High Knocke to Dymchurch Sea Defences Frontage A provides protection for around 6,000 people plus tourist caravan and holiday parks thanks to 2.2km of sea defences and associated public realm structure.

The project, part of the Environment Agency's 'Creating a better place' corporate strategy and led by Birse Coastal, was completed four weeks ahead of schedule at a cost of £27.3m, £3m under budget, despite the worst winter weather in Kent for 30 years. It was carried out after extensive consultation with local

people, who demonstrated their passion for where they live. They suggested and chose aspects of the new design, showing they had great ideas to improve their community.

The challenge of delivering more for less pushed the boundaries of creativity and innovation to construct a high-quality project in a confined, tidally-affected space with limited access in the heart of Dymchurch.

The completed scheme has surpassed all expectations with the Environment Agency rating satisfaction at more than 90 per cent during independent customer satisfaction surveys and the general public providing fantastic feedback in the scheme's visitor book.

www.birsecl.co.uk

Birse Coastal



JACOBS



JUDGES' COMMENTS

“In a category where all of the projects submitted were of such high quality that any could have been a winner, this one stood out because of the influence it had, not only on the adjoining area, but also the local community. Despite a restricted working area there was an exceptional safety record during the project, which was delivered on time and under budget.”

FINALISTS

High Knocke to Dymchurch Sea Defences Frontage A *Birse Coastal*

Exhibition Road Streetscape Project *Schal*

Green Park Station Upgrade Project *Transport for London*

THE SPONSORS



CATLIN INSURANCE COMPANY (UK) LTD

Catlin is a global specialist insurer and reinsurer, writing more than 30 lines of business. A network of offices in more than 50 cities offers brokers and their clients access to local underwriting expertise across the world. Catlin underwrites ambition, helping clients to realise their ambitions by offering sophisticated solutions to risk management issues. It is ambitious in pursuit of underwriting excellence – outstanding service provided by an outstanding team.

www.catlin.com/en/UnitedKingdom



McGEE

Expertise, innovation, capability and safety developed over more than 50 years in the construction industry. Four reasons why project managers and developers turn to McGee Group for specialist; civil engineering, building and structural and demolition solutions. The company's strength lies in the diversity of its operations which provide its clients with an integrated 'one-stop shop'. Key projects include work at Wimbledon All England Lawn Tennis Club, Wembley Stadium, Ascot Racecourse and Heathrow T2B.

www.mcgee.co.uk



WESTFIELD

The Westfield Group operates one of the world's largest shopping centre portfolios with interest in 118 shopping centres across Australia, the United States, the UK, New Zealand and Brazil, encompassing around 24,300 retail outlets. The company seeks to own, operate and develop the best shopping centres in the best markets for the best returns. To this end, Westfield is focused on providing world-class retail design and supporting retailers in the development of new retail concepts.

uk.westfield.com



ASSOCIATION FOR PROJECT SAFETY

The Association for Project Safety is a multi-disciplinary membership body for those who operate in, or have an interest in, health and safety risk management in the construction industry. Its mission is to continuously improve and promote professional practices by setting standards, raising performance, and providing guidance, education and training. Among APS members are the country's leading architectural, engineering, health and safety, project management and surveying professionals.

www.aps.org.uk



WATERLOO AIR PRODUCTS

Established for more than a century, Waterloo Air Products has an enviable reputation for ventilation system design, engineering and manufacture. By seeking out innovative technical and commercial knowledge from other engineering industries, Waterloo has been able to fulfil the requirements and expectations of even the most challenging clients. The business is built on levels of customer service that make it able to collaborate constructively as part of an integrated supply chain.

www.waterloo.co.uk



THE CLARKSON ALLIANCE

The Clarkson Alliance is a consultant project management company established in 2003, delivering capital investment projects to customers in the health and leisure, education and heritage sectors. By providing a collaborative project management service the organisation maximises opportunities and minimises risks to deliver new and improved facilities on time and within budget. The Clarkson Alliance holds itself accountable to the very highest standards in project management.

www.theclarksonalliance.com



WORTHING HOMES

Worthing Homes is a multi award-winning housing association which owns and manages 3,500 homes in the Sussex coastal area. The company provides social and affordable rented homes, key worker accommodation, shared ownership, sheltered housing and new homes for local people. An independent social business working with local people and partners, Worthing Homes places its energy into creating places where people want to live – strong, healthy communities.

www.worthing-homes.org.uk



LEADBITTER GROUP

With a turnover approaching £450 million, Leadbitter Group is one of the UK's leading construction and property development businesses. With expertise across all building sectors, combined with proven leadership in terms of corporate social responsibility, community engagement and sustainability, Leadbitter addresses the changing needs of its clients, while delivering building design and construction services of the highest quality.

www.leadbitter.co.uk

ITC CONCEPTS

Through its experience and understanding of clients' requirements, ITC Concepts has evolved its business structure to be receptive, responsive and flexible and its delivery teams to be educated, innovative and experienced. This collaborative approach encompasses all members of a projects community. ITC Concepts' commitment to excellence provides the essential ingredients to ensure exceptional performance from delivery teams.

www.itcconcepts.co.uk



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